



Public Accounts Select Committee

Financial Monitoring 2021/22

Date: Thursday 17th March

Key decision: No

Class: Part 1

Ward(s) affected: None Specific

Contributors: Executive Director for Corporate Resources

Outline and recommendations

This report presents the financial monitoring position for the 2021/22 financial year. It sets out the position as at 31 January 2022, noting any exceptional items to the end of February.

The report covers the position on the Council's General Fund, Dedicated Schools Grant, Housing Revenue Account, Collection Fund and Capital Programme. It continues to provide an update on the work done to assess and monitor the financial implications of the Covid response and progress against savings delivery.

The Council-wide financial forecast for General Fund activities is an overspend of £27.8m. The overall position consists of Covid related expenditure or income foregone of £25.9m which is met entirely by Covid grant funding. This means that General Fund 'business as usual' is forecast to overspend by £1.9m. This is an improvement of £0.6m on the Period 9 position, due to £0.4m further direct payment refunds and small underspends across the Directorates.

Financial monitoring will continue throughout the year, and Executive Directors will continue to manage down budget pressures within their directorates in a drive to bring spend back into line with cash-limited budgets.

The Public Accounts Select Committee is asked to note the current financial forecasts for the year ending 31 March 2022 and that Executive Directors will continue to work in bringing forward action plans to manage down budget pressures within their directorates.

Timeline of engagement and decision-making

9th March 2022 – Period 10 (January) Financial Monitoring 2021/22 to Executive Management Team

17th March 2022 - Period 10 (January) Financial Monitoring 2021/22 to Public Accounts Select Committee

Executive Summary

- 1.1. This report sets out the financial forecasts for 2021/22 as at 31 January 2022, noting any exceptional items to the end of February 2022. The key areas to note are as follows:
- i. There is a forecast overspend of £1.9m against the directorates' net general fund revenue budget, after the application of £25.9m Covid grant funding to support the local authority's response to the Covid pandemic. This is a £0.6m improvement on the period 9 position due to £0.4m of additional direct payment refunds and £0.2m of other underspend across the Directorates. There is a key emerging risk on the cost of transporting Children to school, with an additional £0.6m included with the period 10 position. This is due to an additional 37 children being transported during 2021/22, with 55 more children being transported to out of borough schools. This is set out in more detail in sections 4 to 10 of this report.
 - ii. Work is on going between Directors, service areas and finance to bring down the £1.9m overspend. The Adult Social Care recovery board has proposed further one off mitigations of £2.3m which if delivered would improve the reported outturn position. These focus on both demand management and reviews of existing packages, this reduction may be impacted by increased demand on the service during the forthcoming months.
 - iii. To date, £19.5m (70%), of the 2020/21 and 2021/22 savings or demand reduction have either been achieved, are on track to be achieved or are to be delivered in an alternative way. The forecast outturn position takes into account this level of savings delivery. Where savings have not been achieved to date, services are working to find alternative savings or cost reductions to enable the overall savings target to be achieved. When alternative savings have been found to help manage the in year financial position, services have been asked to ensure that action is taken to ensure the sustainability of these savings in future financial years.
 - iv. The Dedicated Schools Grant (DSG) following the high needs secondary transfer process is currently forecasted to overspend by a cumulative £10.8m at the end of the financial year (£5.8m in 2021/22 with £5m brought forward). This is set out in more detail in section 12 of this report.
 - v. The Housing Revenue Account (HRA) is currently projecting a deficit of £14.4m, an adverse movement from the £9.8m reported in period 9. The reported pressure is due to £11.8m unbilled leasehold income and a £5m pressure on Repairs and Maintenance, reduced by other underspends within the service. This is set out in more detail in section 13 of this report.

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- vi. As at 31 January, some 80.9% of council tax due and 83.9% of business rates due had been collected. This is set out in more detail in section 14 of this report.
- vii. The Capital Programme spend as at 31 January is £80m, which is 44% of the revised capital budget of £184m. This has been set out in more detail in section 15 of this report and the appendices 3 & 4.

Purpose and Recommendations

- 2.1 The purpose of this report is to set out the financial forecasts for 2021/22 as at the end of January 2022, noting any exceptional items to the end of February 2022 and projected to the year-end, 31 March 2022.
- 2.2 Members of the Public Accounts Select Committee are asked to: Note the current financial forecasts for the year ending 31 March 2022 and that Executive Directors will continue to work in bringing forward action plans to manage down budget pressures within their directorates.

Policy Context

- 3.1 This financial position demonstrates the impact of the very severe financial constraints which have been imposed on Council services with the cuts made year on year, despite the increasing demand to deliver services to the borough's residents.
- 3.2 The Council's strategy and priorities drive the Budget with changes in resource allocation determined in accordance with policies and strategy. The Council launched its current Corporate Strategy in 2019, with seven corporate priorities as stated below:
- 3.3 Corporate Priorities
 - **Open Lewisham** - Lewisham will be a place where diversity and cultural heritage is recognised as a strength and is celebrated.
 - **Tackling the housing crisis** - Everyone has a decent home that is secure and affordable.
 - **Giving children and young people the best start in life** - Every child has access to an outstanding and inspiring education, and is given the support they need to keep them safe, well and able to achieve their full potential.
 - **Building and inclusive local economy** - Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
 - **Delivering and defending health, social care and support** - Ensuring everyone receives the health, mental health, social care and support services they need.
 - **Making Lewisham greener** - Everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local environment.
 - **Building safer communities** - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.
- 3.4 Values are critical to the Council's role as an employer, regulator, and securer of services and steward of public funds. The Council's values shape interactions and behaviours across the organisational hierarchy, between officers, and members, between the council and partners and between the council and citizens. In delivering our duties, we are guided by the Council's four core values:
 - We put service to the public first

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- We respect all people and all communities
 - We invest in employees
 - We are open, honest, and fair in all we do.
- 3.5 The Council's strong and resilient framework for prioritising action has served the organisation well in the face of austerity and on-going cuts to local government spending. This continues to mean, that even in the face of the most daunting financial challenges facing the Council and its partners, we continue to work alongside our communities to achieve more than we could by simply working alone.
- 3.6 This joint endeavour helps work through complex challenges, such as the pressures faced by health and social care services, and to secure investment in the borough, for new homes, school improvements, regenerating town centres, renewed leisure opportunities and improvement in the wider environment. This work has and continues to contribute much to improve life chances and life opportunities across the borough through improved education opportunities, skills development and employment. There is still much more that can be done to realise our ambitions for the future of the borough; ranging from our work to support housing supply and business growth, through to our programmes of care and support to some of our most vulnerable and troubled families.
- 3.7 Over the course of the last 18 months, the Council's business, and the day to day lives of Lewisham's residents, has been turned on its head. In March 2020, Council activity simultaneously ground to a halt and ramped up in equal measure. With 'non-critical' services wound down almost overnight and a new, urgent focus on 'critical services', the Council's leadership team, members and vast range of services faced new demands, challenges, pressures and opportunities.
- 3.8 The pace, scope and scale of change has been immense: the pandemic has demanded agility, creativity, pace, leadership, organisational and personal resilience, strong communications and an unerring focus on the right priorities. Within the Council, the impact of the Covid pandemic is felt acutely across all of our service areas and throughout the year we have been grappling with real challenges in how we keep services running for our residents and how we protect the most vulnerable. Across the borough, residents are looking afresh at our borough, their neighbourhoods, and seeing where they live through new eyes.
- 3.9 While we do not yet fully understand what all of the long-term implications of Covid will mean for the borough, there have been many clear and visible impacts of the pandemic on our residents, Lewisham the place and also the Council. We know that coronavirus has disproportionately affected certain population groups in Lewisham, matching patterns that have been identified nationally and internationally: older residents, residents born in the Americas & the Caribbean, Africa or the Middle East & Asia, and residents in the most deprived areas of the borough have considerably higher death rates. We know that more Lewisham residents are claiming unemployment benefits compared to the beginning of this year and that food insecurity has increased in the borough.

General Fund Outturn Position

- 4.1 The Council is reporting a overspend on general fund activities of £27.8m. This consists of Covid related expenditure or income foregone of £25.9m which is met by Covid grant funding and a general fund 'business as usual' overspend of £1.9m. This has reduced by £0.6 since period 9 due to a £0.4m increase in Direct Payment refunds and other underspends across the services. Work continues to continue to bring this pressure down further, with Finance and the services working closely together on this.

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Table 1 – General Fund Outturn Position for 2021/22 at Period 10

General Fund	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance 2021/22	Forecast Outturn Covid-19 related Variance 2021/22	Forecast Outturn Non Covid-19 related Variance January 2021/22	Forecast Outturn Non Covid-19 related Variance December 2021/22
	£m	£m	£m	£m	£m	£m
Children & Young People	58.4	63.6	5.2	4.4	0.8	0.6
Community Services	81.2	96.6	15.4	13.4	2	2.4
Housing, Regeneration and Public Realm	21.9	26.4	4.5	5	-0.5	-0.5
Corporate Resources	32.7	35.6	2.9	3	-0.1	0.2
Chief Executives	11.1	10.9	-0.2	0.1	-0.3	-0.2
Directorate Totals	205.3	233.1	27.8	25.9	1.9	2.5
Covid-19 Government Grant Income - Applied	N/A	-25.9	-25.9	-25.9	0	0
Corporate Items	37.9	37.9	0	0	0	0
Net Revenue Budget	243.2	245.1	1.9	0.0	1.9	2.5

4.2 The change in forecast between monitoring periods 9 (December) and 10 (January) are explained by Directorate below:

- Children and Young People Directorate - An overall adverse movement of £0.2m which consists of additional expenditure on taxi expenditure of £0.6m partially negated by a reduction in the staffing forecast of £0.2m and an increased underspend on Non Recourse to Public Funds of £0.2m. There is a key emerging risk on the cost of transporting Children to school, with an additional 37 children being transported during 2021/22. 55 more children are being transported to out of borough schools than in 2021/22.
- Community Services – A £0.4m favourable movement due to an increase in the value of direct payment refunds.
- Housing, Regeneration and Public Realm – unchanged.
- Corporate Resources – A £0.3m favourable movement due to a revision in the forecast staffing expenditure and a reduction in the non covid related pressure within Residents and Business Services.
- Chief Executive – A £0.1m improvement due to a revision to the forecast staffing expenditure.

4.3 The report position above makes no assumptions regarding further expenditure or income foregone due to any potential further Covid related lockdowns or service restrictions across the remainder of the financial year.

4.4 EMT should noted that the reported pressure has decreased from £8.5m at the end of Period 6. This is broken down as follows:

- £3m corporate funding adjustment to cover the anticipated Children’s Social Care

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overspend.

- £1.8m Health monies funding expenditure previously reported within the Period 6 pressure.
- £1.8m favourable movement across the services.

Covid Grant Funding and Utilisation

- 5.1 The Council have been allocated £30.6m of Covid grant funding (either received in 2020/21 but unused and carried forward or received in 2021/22) which can be utilised against General Fund expenditure or income foregone in 2021/22. The list of grants received are shown in the table below and those included are ones which the council have some discretion over how they are utilised (excluding the Sales, fees and charges income):

Table 2 – Covid Grants Received to cover Service Expenditure

Funding Description	2020/21 Remaining Allocation	2021/22 Allocation	Total Across Both Years
Unringfenced Funding and Income Compensation Scheme	£m	£m	£m
Covid-19 Local Authority Support Grant (Tranches 1 to 5)	7.8	10.0	17.8
Sales, Fees and Charges Income – (Tranche 4)	0.0	1.2	1.2
Sub Total Per Annum	7.8	11.2	19.0
Ringfenced Funding - Total Awarded for Service Expenditure	£m	£m	£m
Contain Outbreak Management Fund	4.0	2.6	6.6
Sport England Leisure Relief Funding	0.1	0.1	0.2
Community Asymptomatic Testing	0.0	0.3	0.3
Community Champions	0.3	0.3	0.6
LA Practical Support Funding	0.0	0.3	0.3
Workforce Capacity Fund	0.0	0.7	0.7
Workforce recruitment and retention	0.0	2.6	2.6
Omicron Support Fund	0.0	0.3	0.3
Sub Total Per Annum	4.4	7.2	11.6
Total Across Both Financial Years	12.2	18.4	30.6

- 5.2 The current monitoring position assumes £25.9m of the above grant funding is used to offset General Fund Covid expenditure or income forgone as per the table below. Grant returns are being completed by Finance and the Services over the next few months for the current financial year. Any unspent grant on the Local Authority Support Grant and Contain Outbreak Management Fund (COMF) can be carried forward for use in 2022/23.

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Table 3 – Covid Grant Utilisation

Funding Description	Total Across Both Years	Included within Period 10 Monitoring	Available to use
<u>Unringfenced Funding and Income Compensation Scheme</u>	£m	£m	£m
Covid-19 Local Authority Support Grant (Tranches 1 to 5)	17.8	14.2	-3.6
Sales, Fees and Charges Income – (Tranche 4)	1.2	1.2	0.0
Sub Total Per Annum	19.0	15.4	-3.6
<u>Ringfenced Funding - Total Awarded for Service Expenditure</u>	£m	£m	£m
Contain Outbreak Management Fund	6.6	5.5	-1.1
Sport England Leisure Relief Funding	0.2	0.2	0.0
Community Asymptomatic Testing	0.3	0.3	0.0
Community Champions	0.6	0.6	0.0
LA Practical Support Funding	0.3	0.3	0.0
Workforce Capacity Fund	0.7	0.7	0.0
Workforce recruitment and retention	2.6	2.6	0.0
Omicron Support Fund	0.3	0.3	0.0
Sub Total Per Annum	11.6	10.5	-1.1
Total Across Both Financial Years	30.6	25.9	-4.7

*£0.4m of the COMF monies is being used by the DSG, actual unspent funds available for use is £0.7m.

- 5.3 The Covid Local Authority Support Grant has been provided to support Council's financially through the pandemic, this can be used by the Council to cover expenditure incurred or income foregone as they see fit. There is currently £3.6m of this grant which is not currently badged against forecast expenditure or income foregone and can potentially be utilised to mitigate some of the reported pressure closer to the end of the financial year. This is subject to further expenditure or lost income due to the worsening Covid situation. Any unused grant can be carried forward into 22/23, there is not expected to be further funding support available but there are likely to be an legacy impact on expenditure/income streams due to Covid.
- 5.4 The Sales, Fees and Charges Scheme ran throughout 2020/21 and continued until July 2021 providing compensation for Council's against a proportion (75% after deducting the first 5%) of income foregone as a result of the pandemic.
- 5.5 Contain Outbreak Management Fund is grant awarded to council's to manage cost incurred as a result of the pandemic. The table above shows there is £0.7m of grant current unutilised (after £0.4m being used by the DSG to cover related staffing expenditure), any unused grant can be carried forward into 22/23. This funding is available to support public health activities directly related to the COVID response such as:
- Testing
 - Non-financial support for self-isolation
 - Support to particular groups (clinically extremely vulnerable (CEV) individuals, rough sleepers)

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- Communications and engagement
 - Compliance and enforcement
- 5.6 The Sport England Leisure Relief Funding is the remainder of grant received to support the Covid pandemic and is being used to fund some of the GLL contract costs detailed in paragraph 8.7.
- 5.7 The Community Asymptomatic testing, community champions and Local Authority Practical support are 3 grant funding sources which are being utilised by Public Health to support the Council's response to Covid-19. It is anticipated these grants will be fully utilised however any unused funding will need to be returned to the relevant grant awarding body.
- 5.8 The Workforce Capacity Fund, Workforce Recruitment and Retention and Omicron support have been awarded to Local Authorities by the department of Health and Social Care to provide financial support to the provider market and internal council services through the winter period. £1m of this money has been awarded to providers to date and £1m is being used by the Local Authority to cover the cost of winter pressures within internal services. The remainder will be spent before the end of the financial year.
- 5.9 The Council has also received £11.7m of Covid Grant Funding which is to be used to support businesses or residents as a result of the Pandemic. For these grants the amount awarded to the Council is dependent on the level of expenditure incurred (many are claimed retrospectively) and neither the grant funding or qualifying expenditure is shown in the reported position above.

Table 4 – Covid Ringfenced grants (outside of reported position)

Funding Description	Amount Available in 2021/22
Ringfenced Funding	£m
Re-opening High Streets Safely	0.3
Winter Pressures Funding	3.2
Hospital Discharges	2.9
Infection Control	4.2
Test and Trace Support	1.0
Local Elections Funding	0.1
Sub Total Per Annum - available against specific expenditure	11.7

Saving and Cost Reduction Delivery

- 6.1 There are £8.1m of unachieved savings from 2020/21 which have been carried forward into 2021/22, of which £2.5m are achieved or on track to be achieved by 31st March 2022. This leaves £5.6m of undelivered savings, largely due to Covid (as was the case in 2020/21) with £5.2m being covered by Covid government grant funding (no funding will be available to mitigate these savings in 2022/23). The reported position assumes that the remaining £0.4m of undelivered savings which are not covered by Covid government grant funding are mitigated by other underspends within the service forecast on a one off basis.

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Table 5 – 2020/21 Savings Delivery by directorate

2020/21 Savings	2021/22 Agreed Savings	2021/22 Achieved	2021/22 Gap	Covered by Covid Grants
	£m	£m	£m	£m
Chief Executive Directorate				
Children and Young People Directorate	1.4	0.0	1.4	1.4
Community Services Directorate	3.7	0.8	2.9	2.9
Corporate Resources Directorate	0.9	0.8	0.2	0.2
Housing, Regeneration and Public Realm Directorate	2.2	1.0	1.2	0.8
Cross Cutting				
Total	8.1	2.5	5.6	5.2

6.2 The table below shows progress against the 2021/22 savings by Directorate. The unachieved £8.2m of savings are within the overall reported position. This is also reflected within the individual monitoring positions as shown below in sections 7-11 and further detail is provided within Appendix A of the report.

Table 6 – 2021/22 Savings Delivery by directorate

2021/22 Savings	2021/22 Agreed Savings	2021/22 Achieved	2021/22 Gap
	£m	£m	£m
Chief Executive Directorate	0.8	0.8	0.0
Children and Young People Directorate	2.6	2.5	0.1
Community Services Directorate	12.3	4.8	7.5
Corporate Resources Directorate	2.2	1.5	0.7
Housing, Regeneration and Public Realm Directorate	3.1	3.1	0.0
Cross Cutting	1.5	1.5	0.0
Total	22.6	14.3	8.2

6.3 Due to the outturn position in 2020/21, cost reduction measures have been put in place to mitigate some of the pressure. These are detailed in appendix B and totalled £5.4m, £5.2m is on track to be achieved with services working to deliver the remaining £0.2m. The shortfall of £0.2m is included within the reported position and are being mitigated by other underspends within the service.

Children and Young People directorate

7.1 The Children and Young People Directorate (CYP) are reporting an overspend of £5.2m which is largely negated by £4.4m of Covid grant funding to mitigate costs directly attributable to Covid. This leaves a residual service pressure of £0.8m as detailed in the table below. This is a £0.2m adverse movement from period 9 due to additional emerging pressures on taxi expenditure transporting Children to and from school of £0.6m which is partially negated by other underspends across the service. It should be noted that the above reported position is after £3m drawdown from corporate funding.

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Table 7 – Children & Young People Directorate Period 10 Forecast

Children and Young People Directorate	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance 2021/22	Forecast Outturn Covid-19 related Variance 2021/22	Forecast Outturn Non Covid-19 related Variance January 2021/22	Forecast Outturn Non Covid-19 related Variance December 2021/22
	£m	£m	£m	£m	£m	£m
Children's Social Care	41.2	49.1	7.9	3.4	4.5	4.7
Reserves		-3	-3.0	0.0	-3.0	-3.0
No Recourse to Public Funds	2.6	1.6	-1.0	0.0	-1.0	-0.8
Education Services	11.0	12.8	1.8	1.0	0.8	0.2
Joint Commissioning / Early Help	6.1	5.6	-0.5	0.0	-0.5	-0.5
Schools	-2.5	-2.5	0.0	0.0	0.0	0.0
Total	58.4	63.6	5.2	4.4	0.8	0.6

- 7.2 **Children Social Care** – The service is forecasting a General Fund overspend of £4.5m, after utilising £3.4m of government grant funding to cover costs incurred as a result of Covid. The £4.5m overspend can be broken down further: £4.2m against the placements budget, which is partially negated by £0.6m underspend on other service budgets and £0.9m pressure on staffing budgets.
- 7.3 Placements - The £4.2m overspend on placements is based on expenditure to date and the cost of current placements for the remainder of the financial year. The service are currently working with the CCG to seek funding towards the health costs of specific Children's placements. Negotiations are ongoing and therefore the current assumptions could change once a final agreement is reached. CYP is currently reviewing tri-party arrangements, with a view to strengthening and formalising processes to ensure recovery of all contributions, Bi-weekly meetings with all stakeholders have now commenced and will be chaired by the Executive Director for CYP.
- 7.4 The total number of Children Looked After (CLAs) at the end of January 2021 is 470 compared to 482 at the start of the financial year, a reduction of 12. This reduction is due to the service undertaking targeted support and intervention to manage demand as defined in the CLA sufficiency strategy, meaning that only the more challenging young people will become CLA's. Currently £1.3m of Children's placement costs have been funded by Covid government funding, however a review of 10 higher cost children's placements suggests a further £0.7m of costs are as a direct result of Covid. The service's ability to find adequate placement support is still being impacted by Covid, with examples including:
- Circumstances of some specific CLA's have become more complicated leading to either an increase in need or limiting our ability to move Children to less costly placements.
 - Direct impact on the availability of some of our key partners e.g. Kinship, adoptions resulting in no option but to revert to high cost placements.
- 7.5 Other - The non-staffing or placement budgets are underspending by £0.6m due to the insourcing of contracts, UASC grant claim and minor underspends/income maximisation in other areas.

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- 7.6 Staffing - There is net general fund pressure of £0.9m relating to staffing budgets (an improved position of £0.2m on Period 9, this reflects a seasonal reduction in agency costs in December/January). The pressure on staffing is due to increased staffing capacity, required as a result of additional referrals of approx. 1470 (from 3380 in 20/21 to 4850 in 21/22) due to Covid. Staffing numbers have increased to support Children and their families aimed at minimising the number of CLA's. The service structure is being reviewed by the Director of Children's Social Care and Finance to ensure it is able to meet the service demands whilst managing within the budget available for 22/23. The structure will be built sustainably so that if demand reduces then staffing levels can also be reduced in line.
- 7.7 As part of the budget setting process for 2021/22, Children and Young People put forward a series of cost reduction measures as a drive to reduce the cost base (due to historic overspend), with the aim of managing within the budget figure by 2023/24. £3m Budget has been held within corporate items to mitigate the anticipated cost pressure for 2021/22 which has now been released. This is a one off corporate funding source to recognise the ongoing work being undertaken by Children and Young People's colleagues to reduce the overspend.
- 7.8 **No Recourse to Public Funds** - Since the month of July, 11 new cases were accepted for support and 15 cases resettled or closed. Based on the current data there is £1.0m underspend projected by the end of the financial year. There is some potential for an upside, however, that is subject to the finalisation of the rent account process, which takes place at the end of the year. This is a demand-led budget, therefore, any increase or decrease could impact on the final outturn position, however the risk of any significant increase in the short period between now and the end of the financial year is reduced.
- 7.9 **Education Services** – The forecast position for education services is a general fund pressure of £1.8m, of which £1m is directly attributable to covid and is funded from government grant funding. This is an increase of £0.6m compared to the figure reported in period 9 and relates to the SEND transport budget (taxi services). This is due to an additional 37 children being transported during 2021/22, with 55 more children being transported to out of borough schools. This is over and above an existing pressure on passenger services as the number of Children using the Council buses has increased from 340 in April to 390 in November.
- Finance and CYP are reviewing the taxi service moving forward, the increase in cost is as a result of a combination of:
- An additional 55 out of borough journeys;
 - ULEZ coming into effect from October;
 - Increase in new taxis contracts as a consequence of wider economic issues e.g. driver shortages, increase in fuel prices and general inflation;
 - Increase demand, including some requiring long journeys as a consequence of their placements;
 - Difficulty in achieving savings target.
- 7.10 **Joint Commissioning / Early Help Funds** – The service has an underspend of £0.5m due to vacancies held following a restructure and unspent budgets across the service.

Community Services Directorate

- 8.1 The Community Services Directorate are reporting an overspend £15.4m which is largely negated by £13.4m of Covid grant funding, leaving a business as usual pressure of £2m as detailed in the table below. This is an improvement of £0.4m from Period 9 due to additional direct payment refunds. The remaining pressure is caused by challenges delivering agreed savings around managing the demand on Adult Social care services

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and the cost of placements.

Table 8 – Community Services Directorate

Community Services	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance 2021/22	Forecast Outturn Covid-19 related Variance 2021/22	Forecast Outturn Non Covid-19 related Variance January 2021/22	Forecast Outturn Non Covid-19 related Variance December 2021/22
	£m	£m	£m	£m	£m	£m
Adults' Social Care	60.9	72.9	12	8.4	3.6	4.0
Integrated Commissioning	7.7	7.2	-0.5	0	-0.5	-0.5
Public Health	-0.8	1	1.8	2.1	-0.3	-0.3
Communities, Partnerships and Leisure	9.9	12.1	2.2	2.6	-0.4	-0.4
Culture, Learning and Libraries	3.5	3.4	-0.1	0.3	-0.4	-0.4
Reserves	0	0	0	0	0	0.0
Total	81.2	96.6	15.4	13.4	2.0	2.4

- 8.2 **Adult Social Care** – The service is forecasting a business as usual overspend of £3.6m, which has reduced by £0.4m from the position reported in Period 9. This reduction is due to additional direct payment refunds. The savings gap as per appendix 1 is £7.5m, however this is being mitigated by £2.3m one-off Direct Payment refunds and £1.6m Health funding. 1,296 service users have been identified for package reviews during November 2021 to March 2022, if the projected savings materialise the reported overspend will reduce by a further £0.6m. Currently £0.4m has been verified as achieved and is within the Period 10 forecast position.
- 8.3 The Council is seeing an increase in demand for community based care services due to service users being discharged from hospital with increasingly complex care needs, which is a trend across London and nationally. This manifest itself in higher levels of care, increased use of 24-hour care at home and increased use of double-handed care. The number of placements in residential care has increased and this pattern is expected to continue into 2022/23. The current forecast overspend for Residential care is £2.5m of which £0.9m is being funded by NHSE&I discharge funding.
- 8.4 **Integrated Commissioning** – The Integrated Commissioning division is expected to underspend by £0.5m. Prior to Period 9 this variance had been reported as part of the overall position for Adult Social Care but is now separately identified. The Prevention and Inclusion Service which incorporates the Drug & Alcohol Services (PH Grant funded) and the Supporting People budget is projected to underspend by £0.2m - this is a combination of staffing underspends, in year contract savings and underspend on the core budgets for activity based drug treatment services including Tier 4 Rehab resulting from increased external grant funding for the service. The remaining £0.3m relates to Joint Commissioning and includes reductions in spend on Section 75 payments to the CCG, some contract recommissioning and a reduction in spend on spot purchasing arrangements.
- 8.5 **Public Health** – The service is forecasting an underspend of £0.3m on the Public Health grant. There is an overall forecast overspend of £1.8m, of which £2.1m of these costs relate

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to Covid activity. Within the overall position, the forecasted underspend of £0.3m is for sexual health services. This reflects reduced activity and lower payments to out-of-borough clinics.

- 8.6 **Communities, Leisure and Partnerships** - The division is forecasting an underspend of £0.4m by year-end for business as usual activity, unchanged from Period 9. The division is now projecting a Covid related expenditure pressure of £2.6m which is an increase of £0.3m on last month to give an overall net pressure of £2.2m.
- 8.7 The new Leisure contract with GLL is projected to cost the Council £1.8m in 21-22 which is an increase of £0.3m on the previously reported figures. As previously reported the new Leisure contract with GLL is an open book contract with GLL taking a percentage of income for management and overheads and the net cost of the service being borne by the Council. Covid continues to have a significant impact on Health & Fitness income which has still to fully return to pre-pandemic customer number. Over the last quarter GLL have also seen an increase in staff costs resulting from the need to cover staff who were self isolating as a result of testing positive for the Omicron variant, this has been combined with increases in both projected utility costs and building R&M costs. A combination of these factors has led to an increase in the projected contract costs under the current open book arrangement. In addition there is still a further overspend of £0.2m in relation to legal, cleaning and security costs being incurred at The Bridge Leisure Centre site. This cost has reduced due to having Guardians at the site. The overall pressure of £2.0m is being fully offset against Covid grant funding.
- 8.8 There are Covid related pressures in relation to Parks Summer Events income of £0.1m due to the cancellation of the annual Blackheath Summer event and a further £0.1m on Community Centre budgets from a combination of reduced hire income (which has yet to go back to pre Covid levels) and additional infection control costs at the centres. There are two specific Covid pressures in relation to Bereavement Services, £0.1m in relation to ongoing infection control costs at the Crematorium and a pressure of £0.2m in relation to the contribution made to the London Wide Mortality Management Scheme-Wave 2 which is being coordinated by the London Borough of Camden. There may be a further reduction on this figure (previously £0.4m) later in the financial year, as current costs incurred have been much less than originally anticipated for the scheme. Finally there is a pressure of £0.1m in relation to Community Hub Food and Transport costs. These are all been mitigated by Covid grant funding.
- 8.9 These Covid related cost pressures are being partly offset by a net underspend of £0.4m on business as usual activity. There is additional income of £0.2m that has been generated by Green Scene at Beckenham Place Park from a combination of Events and Parking income. There is an underspend of £0.1m on the core Leisure Management budget resulting from additional income from One Life in relation to Downham. There is also an underspend of £0.2m on the Community Safety Service which is being generated from a combination of staffing vacancies held pending the implementation of a service restructure, operational and some additional income generated from RSL's in respect of forced entry works. The service underspends are offset by a projected overspend of £0.1m on the annual payment made to the LB Southwark under the Coroners Court Consortium arrangements which is a joint funding arrangement with LB Southwark, LB Greenwich and the LB Lambeth with total costs split on a population base. The annual costs have escalated in recent years and underlying pressure now exists for both 21-22 and future years.
- 8.10 **Culture, Learning and Libraries** – The division is still forecasting an underspend of £0.4m by the year-end for business as usual activity, no change from the last period. The division is forecasting a pressure of £0.3m due to a combination of lost income and infection control works in the Libraries and Adult Learning Services which will be funded from Covid grant funding. The business as usual underspend of £0.4m all relates to the Libraries budget, £0.2m resulting from a combination of staffing vacancies and underspent operational

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budgets due to the restricted opening of the Libraries and staffing restructure currently being implemented. A further £0.2m of staffing costs has been charged against COVID Track and Trace grant funding for the staff seconded from the Libraries Service to work on the Test & Trace programme. The Library projections also currently allows for £0.1m of redundancy costs arising from the restructure of the service.

Housing, Regeneration and Public Realm

- 9.1 The Housing, Regeneration and Public Realm Directorate are reporting an overspend £4.5m which is fully negated by £5m of Covid grant funding, unchanged from Period 9. This leaves a residual service underspend from day to day operations of £0.5m as detailed in the table below:

Table 9 – Housing, Regeneration and Public Realm (HRPR) Directorate

Housing, Regeneration and Public Realm	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance 2021/22	Forecast Outturn Covid-19 related Variance 2021/22	Forecast Outturn Non Covid-19 related Variance January 2021/22	Forecast Outturn Non Covid-19 related Variance December 2021/22
	£m	£m	£m	£m	£m	£m
Strategic Housing	3.5	5.3	1.8	1.8	0	0.0
Public Realm	17.7	19.8	2.1	2.8	-0.7	-0.7
Regeneration	0	0.6	0.6	0.3	0.3	0.3
Planning	0.7	0.7	0	0.1	-0.1	-0.1
Reserves and Provisions	0	0	0	0	0	0.0
Total	21.9	26.4	4.5	5	-0.5	-0.5

- 9.2 **Strategic Housing** - The service Strategic Housing division is forecasted to end the year with a balanced budget after applying Covid government funding to cover the forecast overspend of £1.8m, which has been entirely incurred due to costs arising as a result of Covid.
- 9.3 There has been an increase in the number of people in nightly paid accommodation from 745 at the start of April 2021 rising to 926 at the end of January. The increase is partly due to accommodating rough sleepers as part of the 'everybody in' initiative of £0.3m, the inability to move-on clients due to Covid restrictions between the different forms of temporary accommodation available and the recent eviction ban (now lifted) preventing move-on to the Private Rented Sector (PRS) of £0.8m. This increase in numbers has put additional pressure on the service in terms of landlord payments and recharges for Housing Benefit payments which have exceeded the caps and limits (otherwise known as HB limitation recharges) and therefore not payable through the DWP Housing Benefit claim. These are included in the pressures outlined above. Numbers in Privately Managed Accommodation (leased accommodation) units at the end of January were 573 with 343 accommodated in PSL units.
- 9.4 There is a net pressure of £0.2m of the incentive payments relate to retaining accommodation that would have otherwise been returned to landlords under the leasing schemes. The service is still accommodating clients where the authority has no liability to house. Move-on was limited by the eviction ban, which has now been lifted, whilst the

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service is starting to instigate evictions, it is creating additional pressure through challenges and judicial reviews, as well as an increase in clients re-presenting. This in turn is likely to increase the need for incentive payments to keep clients in the PRS. There is a £0.1m loss of income for the PHSA licencing team due to the restrictions in the ability to visit properties who require a licence (e.g. HMO/s) and a restriction in enforcement action.

- 9.5 The service continues to respond to additional demands placed on it as a result of the Covid pandemic, £0.4m of staffing costs can be directly attributable to this response.
- 9.6 **Public Realm** – The service is forecast to end the year with a net underspend of £0.7m, after applying government funding to cover the forecast overspend of £2.8m, entirely due to Covid. The narrative below is split into Covid related pressures followed by the business as usual net underspend.
- 9.7 The Parking Service is forecasting an income shortfall of £1.9m shortfall compared to the budget across on and off street parking, entirely attributable to Covid, which will be covered by Covid government grant funding.
- 9.8 The Street Markets Service is currently reporting a loss of income of £0.2m entirely attributable to Covid due to the reduction in service as a result of the social distancing measures still in place.
- 9.9 Refuse Collection (Income) is forecasting an overspend of £0.3m after applying £0.7m of Covid government grant to cover the loss of Commercial Waste and Garden Waste income due to Covid. The Garden Waste income levels reduced significantly in the past months, potentially impacted by restrictions during winter 2021 and people choosing to spend their money in other ways. Commercial Waste income continues to be affected by business sustainability due to Covid. Work is ongoing in this area to generate new business to mitigate the pressure where possible.
- 9.10 The Business as usual underspend of £0.7m is due to a net income surplus of £1m from moving traffic contraventions during the year which is partially negated by the £0.3m non Covid element of the income shortfall on commercial waste, which is related to historic income targets within the service. The service is developing an action plan to increase the take up of the service by local businesses, however the number of businesses is yet to return to pre-covid levels.
- 9.11 **Regeneration** – The service is forecast to end the year with a net overspend of £0.3m, after applying £0.3m of government grant to cover costs attributable to Covid. The £0.3m general fund overspend is due to a change in the plans on the Copperas Street project. There is an income loss of £0.2m on Building Control and £0.1m of staffing costs within the Economy and Partnerships Service relating to Covid projects, both of which are funded by Covid grant funding.
- 9.12 **Planning** - The Planning Service is currently forecasted to end the year with a balanced budget position, however staff have continued to work on Covid projects, therefore £0.1m of costs have been covered by the Covid government grant funding.

Corporate Resources Directorate

- 10.1 The Corporate Resources Directorate are reporting an overspend £2.9m which is fully negated by £3m of Covid grant funding leaving a residual service underspend of £0.1m as detailed in the table below. This is an improvement of £0.3m since period 9 due to a reduction in non covid related pressures in Residents and Business Services and an underspend in Financial Services due to vacancies.

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Table 10 – Corporate Services Directorate

Corporate Resources	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance 2021/22	Forecast Outturn Covid-19 related Variance 2021/22	Forecast Outturn Non Covid-19 related Variance January 2021/22	Forecast Outturn Non Covid-19 related Variance December 2021/22
	£m	£m	£m	£m	£m	£m
Assurance	2.7	2.6	-0.1	0	-0.1	-0.1
Financial Services	5.4	5.3	-0.1	0	-0.1	0.0
Resident & Business Services	17.7	20.7	3.0	3.0	0.0	0.2
IT & Digital Services	7.6	7.7	0.1	0	0.1	0.1
Reserves	-0.7	-0.7	0	0	0.0	0.0
Total	32.7	35.6	2.9	3	-0.1	0.2

10.2 **Assurance** – The service is forecasting a net underspend of £0.1m due to salary underspends arising from vacancies.

10.3 **Financial Services** – The service is forecasting a net underspend of £0.1m due to salary underspends arising from vacancies.

10.4 **Resident and Business Services** – The service is forecasting a net overspend of £3m due to covid related pressures arising from the closure of courts resulting in loss of income from court fees, enforcement action, and debt collection. This is fully funded by covid government grant funding.

10.5 **IT & Digital Services** – The service is forecasting an overspend of £0.1m on miscellaneous software and licencing costs.

Chief Executive Directorate

11.1 The Chief Executive's Directorate are reporting a £0.2m underspend, which includes £0.1m of lost income which is covered by Covid government grant funding leaving a reported underspend of £0.3m.

Table 11 – Chief Executive's Directorate

Chief Executive's	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance 2021/22	Forecast Outturn Covid-19 related Variance 2021/22	Forecast Outturn Non Covid-19 related Variance January 2021/22	Forecast Outturn Non Covid-19 related Variance December 2021/22
	£m	£m	£m	£m	£m	£m
Assistant Chief Executive	7.2	6.9	-0.3	0	-0.3	-0.2
Law, Governance & Elections	3.9	4	0.1	0.1	0	0.0
Total	11.1	10.9	-0.2	0.1	-0.3	-0.2

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- 11.2 **Assistant Chief Executive** – There is a £0.3m staffing underspend due to vacancies following a restructure.
- 11.3 **Law Governance and Elections** - The overspend of £0.1m is due to loss of income in the legal service of which is covid related and funded from Covid government grant funding.

Dedicated Schools' Grant

- 12.1 The Dedicated Schools Grant (DSG) following the high needs secondary transfer process is currently forecasted to overspend by a cumulative £11m at the end of the financial year (£6m in 2021/22 with £5m brought forward).

Table 12 – DSG allocation and projection 2021/22

Dedicated schools grant (DSG): 2021 to 2022 allocations	2021 to 2022 DSG allocations, after deductions for academies recoupment and direct funding of high needs places by ESFA				
	Schools block (£m)	Central school services block allocation (£m)	High needs block allocation (£m)	Early years block (£m)	Total DSG allocation (£m)
Lewisham – Cash Position	-183.6	-4.3	-61.5	-24.2	-273.4
Projected Spend	182.5	4.3	68.3	24.2	279.3
Forecast Overspend (Cumulative)	-1.1	0.0	6.8	0.0	5.8

- 12.2 **High Needs Block** - There has been an increase in funding in the High Needs Block of £6.8m, plus £1.1m from schools block. Based on the current data provided by the service it is anticipated that the overspend will be £6m for 2021/22 which remains in line with previous month. In addition to this there remains a £5m overspend brought forward from 2020/21, providing a revised cumulative overspend position of £11m. The service is working towards a mitigation plan, with a key aim of supporting more pupils within Lewisham. Work has progressed with schools including applications process for establishing more inhouse provision in our mainstream schools.
- 12.3 **Early Years Block** - The DfE has now confirmed the 2020/21 EY block finalisation. This has resulted in a confirmed underspend of £1.6m. Schools Forum agreed the release of £0.7m return to providers, off the balance £0.5m to support the inclusion fund with the remaining £0.2m to support central spend. The 2021/22 funding remains provisional until the circa June 2022, when pupil data is confirmed and final allocations for 2021/22.
- 12.4 **Central Services Block** - The Central Services Block (CSSB) faced a reduction of circa £0.6m for 2021/22, which supports statutory functions provided by the Local Authority. As a consequence of effective resource management, approximately £0.3m has been carried forward from 2020/21, and will largely support pressures from the service. Initial work is currently being undertaken by officers, which will be carried out with greater details as the requirements of the Covid response reduce.

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Table 13 – Education Health and Care Plan (EHCP)

Phase – EHCPs	Under 5s	Primary	Secondary	Post-secondary	Grand Total
FY 17/18 Used As Base Line	42	831	769	537	2,179
FY 18/19	24	889	821	626	2,360
FY 19/20	37	929	887	774	2,627
FY 20/21	74	1,027	974	931	3,006
FY 21/22	88	1071	1063	1052	3,274
Increase on Baseline Numbers	46	240	294	515	1,095
Increase on Baseline %	109.5%	28.9%	38.2%	95.9%	50.3%

The table notes an increase of 268 EHCP since 1st April 2021. Whilst there is an overall increase across all phases, the largest increase is focused on post secondary

- 12.5 In addition to the overall increase and the clear pressure arising from 0-5 and post secondary age children a further pressure is linked to the increase in number of placements that are placed out of borough. The following table shows the split between ‘in-borough and ‘out of borough’ placements. There is clear shift in the proportion of placements being made out of borough which is a key element of pressure on the High Needs Block.

Table 14 – In Borough and Out Borough EHCPs

Borough - EHCPs	LBL	OOB	Grand Total
FY 17/18 Used As Base Line	1,559	620	2,179
FY 18/19	1,653	707	2,360
FY 19/20	1,789	838	2,627
FY 20/21	1,953	1,053	3,006
FY 21/22	2113	1162	3,275
Increase on Baseline Numbers	554	540	1,096
Increase on Baseline %	35.5%	87.1%	50.3%

- 12.6 To support the pressure on High Needs, the SEN Service has been working closely with Schools and Schools’ Forum. A mitigation plan has been developed which is progressing, but will take time to embed and for the benefits to be seen in full. Furthermore, service demands, in terms of increasing numbers of children with some complex needs and higher placement costs, continue to rise. Therefore, the current mitigation plan may reduce the pressure, but not eliminate it fully. The increase in EHCP is also placing a pressure on the transport budget.
- 12.7 Lewisham has historically been one of very few local authorities which has underspent on the DSG – High Needs. With most local authorities overspending, the DfE has attempted to address the pressure with additional funding allocations in 2019/20, 2020/21 and 2021/22. However, it seems that demand is outstripping the cash available. It does however remain important that Lewisham continues to consider alternative ways of providing support to our most vulnerable children within the resources available.
- 12.8 Partial funding announcement has been made for 2022/23. This confirms a reduction of £0.5m in the CSSB. Alongside the partial settlement, the DfE has published a Consultation document on the National Funding Formula. The document considers the next steps

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towards a “hard formula” and the role of Local Authorities alongside the DfE’s preference of Schools moving to Academy Status. Further detailed work is progressing on this, however it is important to note that the funding currently received within the CSSB is at significant risk from 2023/24.

Housing Revenue Account

- 13.1 The table below sets out the current budget for the Housing Revenue Account (HRA) in 2021/22. The Period 10 forecast is for a deficit of £14.4m against allocated budgets, an adverse movement of £4.6m compared to Period 9 due to a forecasted overspend of £5m on revenue Repairs and Maintenance (R&M). The R&M overspend is still being investigated and there is a risk this could be as high as £10m. The costs are being reviewed and may be partially mitigated by the reallocation of capital expenditure to capital budgets, however this will not be certain till closer to year end when a full analysis of the costs within the R&M account has been completed by Lewisham Homes. The forecast outturn position shown in the table below includes a budgeted contribution from reserves of £46.4m, which is to be used to fund the HRA major works and new supply programme and is included as a part of the 30 year HRA business plan.

Table 15 – Housing Revenue Account

Housing Revenue Account	Net budget 2021/22	Forecast Outturn 2021/22	Forecast Variance January 2021/22	Forecast Variance December 2021/22
	£m	£m	£m	£m
Housing, Regeneration and Public Realm (Housing)	15.2	14.9	-0.3	-0.3
Lewisham Homes & Repairs & Maintenance	38.3	43.3	5.0	0.0
Resources	1.8	1.8	0.0	0.0
Centrally Managed Budgets	-55.3	-45.6	9.7	10.2
Total	0.0	14.4	14.4	9.8

- 13.2 **Housing, Regeneration and Public Realm (Housing)** – The £0.3m underspend is due to additional hostel income of £0.1m, underspends on rehousing and lettings of £0.1m and other small underspends across the service of £0.1m.
- 13.3 **Lewisham Homes & Repairs & Maintenance Repairs & Maintenance** – The service is currently forecast to overspend by £5.0m, with a risk this could be as high as £10m. This is being investigated by Lewisham Council and Lewisham Homes finance. Some of this pressure may be partially mitigated by the reallocation of capital expenditure to capital budgets, however this will not be certain till closer to year end when a full analysis of the costs within the R&M account has been completed by Lewisham Homes.
- 13.3 **Centrally Managed Budgets** - There is a significant income target from the charging of major works at properties to leasehold tenants, work undertaken on a leaseholder property is charged to the leaseholder upon completion, as oppose to based on estimates. As at the end of January 2022, a total of £0.1m of charges have been raised to leaseholders. Further discussions with Lewisham Homes indicate that there are likely to be no further significant

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leasehold charges raised for 2021/22 with a pressure on the income target of £11.8m expected. Further income for prior year works is now expected to be raised in financial year 2022/23.

- 13.4 Additional income from tenant's rents and service charges is projected due to void levels being lower than the budgeted rates, the impact of which is an overachievement of £1m. There is also an underspend on the energy budget of £0.5m as well as other underspends of £0.7m which mitigates some of the £11.8m detailed above. In addition, bad debt impairments charge to the HRA may be lower than budgeted, and is currently showing a similar pattern to 2020/21 values. Any additional income or underspends in these areas will be used to compensate for the Major Works income shortfall detailed above and will be clearer closer to year end.
- 13.5 The current 30 year HRA financial model has been refreshed, with the final outturn for 2020/21 as well as the latest updates for the general capital programme, revised stock numbers and reserves allocations incorporated into the plans. Budgets were updated in September 2021 to reflect starting stock numbers from 1 April 2021, as well as incorporating the latest consolidation update for the new supply programme to reflect the latest position. The revisions to the budgets have been agreed and processed and may push some of the planned capital and new supply expenditure into 2022/23 due to a re-programming of works and programme delays due to the Covid pandemic.
- 13.6 Lewisham Homes are currently reporting a forecast spend of £47.8m against the general capital allocations budget of £78.8m. This is a forecast underspend of £31.0m against the programme and may result in a lower than forecasted revenue capital contribution. This is not yet included in the current forecasts.

Collection Fund

Council Tax

- 14.1 As at 31 January 2022, £131m of Council Tax has been collected representing 80.88% of the total amount due for the year. This is £3.9m below the 83.28% target required in order to reach 95% for the year.

Table 16 - Council Tax Collection Fund

Collection Fund	Cash Collected (cumulative)	Cash needed to meet 95% Profile	Difference between collected and 95% profile	Current Year Collection Rate%	Required Collection Rate to reach 95%	Difference	Previous Year Collection Rate
Apr-21	17,119,083	17,558,893	-439,810	10.59%	10.87%	-0.28%	9.98%
May-21	29,752,772	30,943,951	-1,191,179	18.41%	19.15%	-0.74%	17.49%
Jun-21	42,605,074	43,754,273	-1,149,199	26.31%	27.02%	-0.71%	25.46%
Jul-21	55,350,944	57,265,698	-1,914,754	34.14%	35.32%	-1.18%	33.83%
Aug-21	68,165,836	70,047,797	-1,881,961	42.01%	43.17%	-1.16%	41.32%
Sep-21	80,600,744	82,901,808	-2,301,064	49.64%	51.06%	-1.42%	49.39%
Oct-21	93,312,225	96,199,257	-2,887,032	57.55%	59.33%	-1.78%	57.76%
Nov-21	106,207,778	108,947,459	-2,739,681	65.55%	67.24%	-1.69%	65.67%
Dec-21	118,280,494	121,854,515	-3,574,021	73.04%	75.21%	-2.17%	73.25%
Jan-22	130,950,540	134,840,166	-3,889,626	80.88%	83.28%	-2.40%	81.25%

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Business Rates

- 14.2 As at 31 January 2022, £46.8m of Business Rates has been collected representing 83.9% of the total amount due for the year. This is £7.4m below the 96.9% target in order to reach 99% for the year.

Table 17 – Business Rate Collection

Business Rates	Cash Collected (cumulative)	Cash needed to meet 99% Profile	Difference between collected and 99% profile	Current Year Collection Rate%	Required Collection Rate to reach 99%	Difference	Previous Year Collection Rate
Apr-21	2,038,133	8,601,507	-6,563,374	2.81%	11.87%	-9.06%	20.40%
May-21	8,715,032	19,020,075	10,305,043	12.04%	26.28%	-14.24%	33.44%
Jun-21	13,112,362	20,807,044	-7,694,682	23.03%	36.54%	-13.51%	37.56%
Jul-21	18,177,438	25,862,807	-7,685,369	32.06%	45.61%	-13.55%	46.35%
Aug-21	22,890,863	30,315,382	-7,424,519	40.75%	53.97%	-13.22%	51.03%
Sep-21	28,154,526	36,361,080	-8,206,554	50.07%	64.66%	-14.59%	58.07%
Oct-21	32,824,583	41,128,026	-8,303,443	58.43%	73.18%	-14.77%	60.92%
Nov-21	38,350,424	45,877,386	-7,526,962	68.12%	81.46%	-13.34%	65.81%
Dec-21	43,222,051	50,576,998	-7,354,947	76.85%	89.89%	-13.04%	69.85%
Jan-22	46,757,475	54,167,614	-7,410,139	83.94%	96.89%	-12.95%	84.27%

Capital Expenditure

- 15.1 The following table sets out the position on the Capital Programme as at 31 January 2021. It indicates an overall spend of £80m, which is 44% of the revised 2021/22 budget of £184.3. EMT should note that in most cases the unspent budgets for ongoing capital projects and programmes will be rolled forward from 2021/22 to the following year, 2022/23. A summary of the major projects to 2023/24 is attached at Appendix 3. The Capital Programme budget reconciliation is attached at Appendix 4.

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Table 18 – Capital Programme 2020/21 (Major Projects)

2021/22 Capital Programme	Revised Budget (agreed at M&C Feb 21)	Revised Budget December 2021	Spend to 31st January	Spent to Date (Revised Budget)
GENERAL FUND	£m	£m	£m	%
CCTV Modernisation	0.5	1.1	0.5	45%
Leisure Schemes	0.0	3.6	0.9	25%
Schools - School Places Programme	8.8	7.2	5.2	72%
Schools – Other (Inc. Minor) Capital Works	1.7	4.6	2.7	59%
Schools - Unallocated	1.6	0.0	0.0	0%
Highways & Bridges – TfL	0.8	1.5	0.2	13%
Highways & Bridges – LBL	2.5	4.1	0.7	17%
Asset Management Programme	1.3	1.3	0.3	23%
Other AMP Schemes	0.9	1.7	0.8	47%
Unallocated AMP	1.5	0.0	0.0	0%
Broadway Theatre	4.8	2.0	0.5	25%
Catford Phase 1 – Thomas Lane Yard/ CCC	0.6	0.6	0.4	67%
Catford Station Improvements	0.3	0.1	0.0	0%
Travellers Site Relocation	3.6	0.1	0.0	0%
Lewisham Gateway (Phase 2)	3.5	3.5	0.6	17%
Beckenham Place Park (Inc. Eastern Part)	1.7	0.4	-0.1	-25%
Catford Town Centre	0.0	0.2	0.4	200%
Milford Towers Decant	0.3	0.3	0.3	100%
Deptford Southern Sites Regeneration	0.3	0.3	0.0	0%
Edward St. Development	8.4	12.0	4.1	34%
Lewisham Homes – Property Acquisition	3.0	3.0	3.0	100%
Achilles St Development	1.0	0.0	0.0	0%
Place Ladywell	2.7	0.8	0.0	0%
Temporary Accommodation - Mayow Rd	6.6	7.0	2.3	33%
Temporary Accommodation - Canonbie Rd	1.4	1.8	0.9	50%
Temporary Accommodation - Sydney Arms	3.8	0.0	0.0	0%
Temporary Accommodation - Morton House	0.1	0.6	0.0	0%
Temporary Accommodation - Manor Avenue	0.0	0.3	0.0	0%
Disabled Facilities Grant	2.1	1.3	1.0	77%

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2021/22 Capital Programme	Revised Budget (agreed at M&C Feb 21)	Revised Budget December 2021	Spend to 31st January	Spent to Date (Revised Budget)
Private Sector Grants and Loans	2.1	0.6	0.4	67%
Other General Fund Housing Schemes	1.5	0.9	0.6	67%
Other Miscellaneous Schemes	2.9	3.1	0.5	16%
TOTAL GENERAL FUND	70.3	64.0	26.2	41%
HOUSING REVENUE ACCOUNT	£m	£m	£m	%
Building for Lewisham Programme (BfL)	50.2	50.2	22.7	45%
Decent Homes Programme	56.0	57.8	30.8	53%
Housing Management System	1.3	1.3	0.0	0%
Other Schemes	6.5	6.5	0.3	5%
TOTAL HOUSING REVENUE ACCOUNT	114.0	115.8	53.8	46%
TOTAL CAPITAL PROGRAMME	184.3	179.8	80.0	44%

Financial Implications

- 16.1 This report concerns the projected financial outturn for 2021/22. Therefore, any financial implications are contained within the body of the report.

Legal Implications

- 17.1 The Council is under a duty to balance its budget and cannot knowingly budget for a deficit. It is imperative that there is diligent monitoring of the Council's spend and steps taken to bring it into balance.

Crime and Disorder, Climate and Environment Implications

- 18.1 There are no specific crime and disorder act or climate and environment implications directly arising from this report.

Equalities Implications

- 19.1 The Equality Act 2010 (the Act) introduced a public sector equality duty (the equality duty or the duty). It covers the following protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 19.2 There are no equalities implications directly arising from this report.

Background Papers

Short Title of Report	Date	Location	Contact
Budget Report 2021/22	3 rd March 2021 (Council)	1 st Floor Laurence House	David Austin

Report Author and Contact

Nick Penny, Head of Service Finance nick.penny@lewisham.gov.uk; or

David Austin, Director of Finance at david.austin@lewisham.gov.uk

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APPENDIX 1 – Summary of agreed revenue budget savings for 2021/22

Ref	Director	Proposal	2021/22 Agreed Savings	2021/22 Achieved	2021/22 Gap	Comment
CHIEF EXECUTIVE DIRECTORATE			£'000	£'000	£'000	
A-01	All	Staff productivity - arising from new ways of working better collaboration and a return on IT investment (£3m split council wide)	243	243	0	
A-03	All	Corporate Transport arrangements (£100k split Council Wide) more use of electric bikes and less spend on public transport and cars	3	3	0	
A-10	Jeremy Chambers	Election services	55	55	0	
A-09	Salena Mulhere	Support Leadership	105	105	0	
A-11	Jeremy Chambers	Legal, governance service and elections review.	340	340	0	
A-01a Round 2	All	Staff productivity - arising from new ways of working, better collaboration and a return on IT investment (£1m split Council Wide)	81	81	0	
Total for Chief Executive Directorate			827	827	0	
CHILDREN & YOUNG PEOPLE DIRECTORATE			£'000	£'000	£'000	
E-05	Angela Scattergood	Traded services with schools	50	50	0	
F-12	Lucie Heyes	Housing - No Recourse to Public Funds	300	900	-600	Overachievement expected to continue in 22/23

A-12	Angela Scattergood	Rationalising Central Education Services functions	150	160	-10	No risk to delivery anticipated in 22/23
A-13	Angela Scattergood	Children with complex needs (CWCN Revision)	195	133	62	Full delivery expected in 22/23
A-14	Angela Scattergood	Replace Educational Psychologist locums through expanding the generic EP Team	200	214	-14	No risk to delivery anticipated in 22/23
A-16	Lucie Heyes	Reduction of workforce development budget	50	50	0	
B-13	Angela Scattergood	Early Years Funding Block	54	54	0	
C-09	Sara Rahman	Youth Offending Service (YOS) redesign	152	152	0	
C-30	Angela Scattergood	Rationalisation of Business support across Education services	70	70	0	
D-09	Angela Scattergood	Educational Assets	300	300	0	
A-01 and A-01a	All	Staff productivity - arising from new ways of working (including learning from the Covid 19 pandemic), better collaboration and a return on IT investment	1053	390	663	Due to the level of demand within Children's Services it is challenging to deliver this saving in the proposed way (reduced staffing). The service are looking for alternative savings such as contract efficiencies to deliver against this target.
A-03	All	Corporate Transport arrangements	56	56	0	
E-03	All	Review discretionary sales, fees and charges and increase to the point of full cost recovery.	10	10	0	
Total for Children & Young People Directorate			2,640	2,539	101	
COMMUNITY SERVICES DIRECTORATE			£'000	£'000	£'000	
B-04	Catherine Mbema	Smoking cessation service	221	221	0	
B-05	Joan Hutton	Recharge OT and housing officer costs to the Disabled Facilities Grant	250	250	0	

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B-07	Liz Dart	Review of Council run events	42	42	0	Blackheath Firework Event ceased
B-10	James Lee	Reduction in local assemblies service	45	45	0	Councillor discretionary ward budget ceased
C-02	Joan Hutton	Adult Learning and Day Opportunities	50	50	0	
E-04	Joan Hutton	Introduce charging for certain elements of self-funded care packages	82	0	82	This is linked to the fees and charges review and is likely to be impacted by the Social Care reform.
F-01	Joan Hutton	Adult Social Care Demand management	3,000	1,000	2,000	This follows on from Com-1A. Until the review programme has been completed we are unable to confirm delivery of this saving however we are assuming a full year effect of £3m, maximum anticipated amount is £3.5m. £2m shown here and £0.9m in 20/21 savings
F-06	Joan Hutton	Adults with learning difficulties and 14 - 25yrs transitions costs	760	0	760	Also linked to the review programme in F-01 and Com-1A
F-09	Joan Hutton	In house services reductions - adults passenger transport	600	0	600	The saving is on track to be achieved within Adult Services (due to reduced level of service purchased), however overall the council has not yet delivered a saving from this workstream.
A-18	Liz Dart	Library and Information Service	300	300	0	Staffing restructure complete and saving will be achieved for 21/22. Changes to Catford Libray for 22/23 following the move from Laurence House could effect the long term acheivability of this saving unless funding is transferred from other council budgets to cover the additional costs.
B-11	Joan Hutton	Improved usage of BCF Funding across partners	1,000	1,000	0	

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B-12	Liz Dart	Adult Learning Lewisham - back office efficiencies	96	96	0	
C-12	Catherine Mbema	Weight management services	25	25	0	
C-13	Catherine Mbema	Sexual and Reproductive Health Services in Primary Care	100	100	0	
C-14	Catherine Mbema	Substance Misuse Cuts (Public Health Budget)	150	150	0	
C-15	Catherine Mbema	Integrated Sexual and Reproductive Health Services	150	150	0	
C-16	Dee Carlin	Reduction of Management overheads for the Social Inclusion and Recovery Services (Slam lewisham Community Services)	50	50	0	
C-17	Dee Carlin	Re-configuration of MH Supported Housing pay - social interest group	100	0	100	Not being delivered at this stage
C-24	Liz Dart	Culture Team Salaries & Borough of Culture	60	60	0	
C-28	Dee Carlin	Supported Housing Services	169	169	0	
C-29	James Lee	Crime, Enforcement & Regulation service restructure	50	50	0	Staffing restructure complete and full saving achieved.
F-24	Joan Hutton	Adult Social Care cost reduction and service improvement programme	3,849	0	3,849	This is the saving being delivered as part of the Newton programme, the programme is expected to yield c£1.415m savings in 22/23 (lower banding). This value assumes the Newton fee is paid for corporately.
A-01 and A-01a	ALL	Staff productivity - arising from new ways of working (including learning from the Covid 19 pandemic), better collaboration and a return on IT investment	1,027	1,027	0	
A-03	ALL	Corporate Transport arrangements	23	23	0	

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E-03	James Lee	Review discretionary sales, fees and charges and increase to the point of full cost recovery.	72	0	72	In the 21/22 financial year £56k will be delivered via fee increases in the Pest Control Service with the remaining £16k covered on a once of basis from the Strategy & Performance budget. Options are currently being explored to cover the £16k on an ongoing basis from the overall Greenscene budget and the saving is now expected to be fully achieved on an ongoing basis.
Total for Community Services Directorate			12,271	4,808	7,463	
CORPORATE RESOURCES DIRECTORATE			£'000	£'000	£'000	
A-04	Mick Lear	Process automation in Revs and Bens	60	40	20	Full delivery expected in 22/23
A-05	Mick Lear	Revs and Bens - additional process automation	400	0	400	Following conversation with Head of service full delivery expected in 22/23.
B-08	Mick Lear	Review the Power of Attorney service	160	160	0	
B-09	Mick Lear	Reduction in the discretionary award of concessionary fares	300	300	0	
D-03	Brian Colyer	Facilities management general cost reduction	50	50	0	
D-04	Brian Colyer	Operational estate - security	100	100	0	
D-06	Brian Colyer	Catford Campus - Estate Consolidation	438	179	259	Will be achieved in 22/23 via town hall income overachievement
A-01 Round 1	All	Staff productivity - arising from new ways of working, better collaboration and a return on IT investment (£3m split council wide)	522	522	0	

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A-03 and E-03 Round 1	All	Corporate Transport arrangements AND Review discretionary sales, fees and charges and increase to the point of full cost recovery (£250k split Council Wide)	7	7	0	
A-01a	All	Staff productivity - arising from new ways of working, better collaboration and a return on IT investment (£1m split Council Wide)	174	174	0	
Total Corporate Resources Directorate			2,211	1,532	679	
HOUSING, REGENERATION & PUBLIC REALM DIRECTORATE			£'000	£'000	£'000	
A-07	Fenella Beckman	Housing - Productivity gains	202	202	0	
B-05	Fenella Beckman	Recharge OT and housing officer costs to the Disabled Facilities Grant	175	175	0	
C-05	Fenella Beckman	Housing needs and procurement service review	50	50	0	
C-06	Fenella Beckman	Housing needs and procurement service review	77	77	0	
D-02	Patrick Dubeck	Business Rates Revaluation for the estate	40	40	0	
D-06	Patrick Dubeck	Catford Campus - Estate Consolidation	236	236	0	
D-07	Patrick Dubeck	Meanwhile use - Temporary Accommodation	25	25	0	
E-02	Patrick Dubeck	Income from building control	15	15	0	
E-07	Fenella Beckman	Housing – Increased rent for Private Sector Lease (PSL) and Private Managed Accommodation (PMA)	300	300	0	
C-10	Fenella Beckman	Housing Services Review	300	300	0	

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E-11	Zahur Khan	Environmental Enforcement – Use of Civic Enforcement Officers	100	100	0	
F-17	Zahur Khan	Road safety enforcement	250	250	0	
F-20	Zahur Khan	Emission based charging for Short Stay parking	120	120	0	
F-21	Zahur Khan	Road Safety Enforcement	250	250	0	
A-01 & A-01a	Zahur Khan	Productivity (Additional)	969	969	0	
Total for Housing, Regeneration & Public Realm Directorate			3,109	3,109	0	
Cross-Cutting			£'000	£'000	£'000	
B-07		Review of Council run events	28	28	0	
E-01 / E-01a		Improved Debt collection	750	750	0	
E-08 / E-08a		Contract Efficiencies – inflation management	750	750	0	
Total for Cross-Cutting			1,528	1,528	0	
GRAND TOTAL			22,586	14,343	8,243	

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APPENDIX 2 – Summary of agreed overspend reduction measures for 2021/22

Ref	Proposal	2021/22 Agreed Reduction	2021/22 Achieved	2021/22 Gap	Comment:
CHILDREN & YOUNG PEOPLE DIRECTORATE		£'000	£'000	£'000	
B-02	Strategic recharging	600	340	260	In progress - possible risk of achieving full saving in 2021/22
C-01	Redesign of the CYP Joint Commissioning service.	140	140	0	Achieved
C-03	Reduction in the use of agency social workers.	215	307	-92	Overachieved
C-07	Review Short breaks provision.	65	50	15	Expected to partially achieve in 2021/22, however potential future risk from contract awards
E-06	Reduce care leaver costs	200	587	-387	Overachieved
F-02	Children Social Care Demand management	500	770	-270	Overachieved
F-04	Special Guardianship Order payments	60	60	0	
F-05	VfM commissioning and contract management - CSC	250	0	250	Offset by savings elsewhere
F-10	In house Early Help service	200	200	0	
F-11	Front door arrangements in CYP	50	0	50	Offset by savings elsewhere
A-17	Care leaver accommodation / housing costs	500	398	102	In progress
C-21	Early Help and Prevention Recommissioning	170	170	0	
C-22	Reduction in LBL contribution to CAMHS Service	250	250	0	
C-23	Reduction in the Health Visiting contract	350	350	0	
F-19	Reduction in specialist legal advocacy and assessments for CYP proceedings	500	485	15	In progress- under review as demand led
F-23	Home to school transport	250	68	182	Summer term savings achieved from independent travel training –wider review undergoing as part of transport board
Total for Children & Young People Directorate		4,300	4,175	125	
		£'000	£'000	£'000	

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COMMUNITY SERVICES DIRECTORATE					
E-10	Increase funeral charges	250	250	0	Fully achieved based on current income projections for the 21-22 financial year. A range of significant price increases were implemented for 21-22 . The overall 21-22 income figures are obviously still partly distorted by the ongoing impact of COVID on the mortality rate. We wont be able to fully gauge the long term impact of the price increases until the death rates return to a normal level.
C-26	Reducing leisure spend – The Bridge	355	355	0	This will be achieved as The Bridge LC has remained closed and is not currently part of the new Leisure Contract arrangements with Greenwich Leisure Limited. However some ongoing security cost and legal costs have been incurred in relation to the site in 21-22 which have been set against COVID grant funding.
Total for Community Services Directorate		605	605	0	
CORPORATE RESOURCES DIRECTORATE		£'000	£'000	£'000	
A-08	Reduction in paper usage	35	35	0	
C-08	IT - mobile telephony review	80	80	0	
E-09	Realising further benefits from the Oracle Cloud Solution and exploiting its functionality as a fully integrated enterprise resource planning solution.	100	0	100	Not Achieved – currently under review, and potential risk to delivery
Total Corporate Resources Directorate		215	115	100	
HOUSING, REGENERATION & PUBLIC REALM DIRECTORATE		£'000	£'000	£'000	
C-11	Reduced dependency on agency staff within Highways and Transportation Services	300	300	0	
Total for Housing, Regeneration & Public Realm Directorate		300	300	0	
GRAND TOTAL		5,420	5,195	225	

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APPENDIX 3 – Capital Programme Major Projects Budgets 2021 To 2024

Major Programmes & Projects	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m	3 year Total £m
<u>GENERAL FUND</u>					
CCTV Modernisation	1.1	0.0	0.0	0.0	0.0
Leisure Schemes	3.6	0.2	0.0	0.0	0.2
Schools - School Places Programme	7.2	6.0	0.9	0.0	6.9
Schools – Other (Inc. Minor) Capital Works	4.6	4.0	0.0	0.0	4.0
Schools - Unallocated	0.0	1.5	0.0	0.0	1.5
Highways & Bridges – TfL	1.5	0.0	0.0	0.0	0.0
Highways & Bridges – LBL	4.1	3.1	0.0	0.0	3.1
Asset Management Programme	1.3	1.7	2.0	0.0	3.7
Other AMP Schemes	1.7	1.4	0.0	0.0	1.4
Unallocated AMP	0.0	0.8	0.6	0.0	1.4
Broadway Theatre	2.0	4.8	0.2	0.0	5.0
Catford Phase 1 – Thomas Lane Yard/ CCC	0.6	1.3	1.3	0.0	2.6
Catford Station Improvements	0.1	0.5	0.9	0.0	1.4
Travellers Site Relocation	0.1	1.0	2.7	0.0	3.7
Lewisham Gateway (Phase 2)	3.5	0.0	4.8	0.0	4.8
Beckenham Place Park (Inc. Eastern Part)	0.4	0.9	0.6	0.0	1.5
Catford Town Centre	0.2	0.8	0.0	0.0	0.8
Milford Towers Decant	0.3	0.3	0.3	0.3	0.9
Deptford Southern Sites Regeneration	0.3	0.0	2.2	0.0	2.2
Edward St. Development	12.0	0.0	0.0	0.0	0.0
Lewisham Homes – Property Acquisition	3.0	0.0	0.0	0.0	0.0
Achilles St Development	0.0	0.8	3.4	0.0	4.2
Place Ladywell	0.8	0.8	0.0	0.0	0.8
Temporary Accommodation - Mayow Rd	7.0	1.1	0.1	0.0	1.2
Temporary Accommodation - Canonbie Rd	1.8	0.3	0.0	0.0	0.3
Temporary Accommodation - Sydney Arms	0.0	0.0	0.0	0.0	0.0
Temporary Accommodation - Morton House	0.6	1.0	0.0	0.0	1.0
Temporary Accommodation - Manor Avenue	0.3	0.9	0.0	0.0	0.9
Disabled Facilities Grant	1.3	0.0	0.0	0.0	0.0
Private Sector Grants and Loans	0.6	0.6	0.6	0.0	1.2
Other General Fund Housing Schemes	0.9	0.8	0.7	0.0	1.5
Other Miscellaneous Schemes	3.1	1.2	0.0	0.0	1.2
TOTAL GENERAL FUND	64.0	35.8	21.3	0.3	57.4
<u>HOUSING REVENUE ACCOUNT</u>					
Building For Lewisham Programme (BfL)	50.2	121.2	129.3	67.5	318.0
Decent Homes Programme	57.8	83.4	62.9	64.1	210.4
Housing Management System	1.3	1.2	0.0	0.0	1.2
Other Schemes	6.5	3.8	3.9	4.0	11.7
TOTAL HRA PROGRAMME	115.8	209.6	196.1	135.6	541.3
TOTAL PROGRAMME	179.8	245.4	217.4	135.9	598.7

APPENDIX 4 – Capital Programme Revised 2021/22 Budget

<u>Adjustments Made To The 2021/22 Capital Budget Since Budget Report to M&C In Feb 21</u>		£`m
APPROVED CAPITAL PROGRAMME BUDGET- 21/22		
M&C – February, 2021 as per Budget Report		184.30
Underspends carried-forward from 20/21		6.10
		<hr/> 190.40
New Schemes Post Budget Report		
Schools Minor Works Programme 2021		4.2
TfL Programme 21-22		0.40
Riverside Youth Club Development Project		1.30
Temporary Accommodation- Manor Conversion		1.20
Asset Review - development and site appraisals		0.10
Asset Review - miscellaneous assets		0.10
Amersham and Northover Residential Conversion		0.90
Leisure strategy- TheWavelengths & Bellingham Leisure centres		0.60
Commercial Estate Investment		0.10
120 Rushey Green- Meliot Centre Relocation		0.10
Wavelengths Leisure Pool		0.80
Evelyn Green MUGA and Park Improvements		0.40
Folkestone Gardens Play Improvements		0.20
Public Sector Decarbonisation Scheme(PSDS)- Corporate Sites Project		2.76
Buy Back Lewisham`s ex- council homes		4.72
Sayes Court Park Play Improvement		0.14
		<hr/> 18.02
Increase in HRA- Schemes Post Budget Report		
General Capital & Decent Homes Programme		38.80
Reduction in HRA Programme		-47.50
Reprofiled Schemes		
Reprofiled HRA Schemes		9.60
Holbeach Road Improvement Works		-0.60
Achilles Street - Development (Design Work)		2.40
Aids & Adaptations		-0.10
Old Town Hall - Repairs & Refurb.		0.83
Edward Street Development (PLACE / Deptford)		0.30
Catford Town Centre - Phase 1		0.90
Laurence House Customer Service Centre and Library Refurbishment		0.50
Broadway Theatre - Works		0.20
2016 & 2017 PPP Ashmead School		-0.28
2016 Programme Costs		-0.11
Watergate School		-1.77
Private Sector Grants - Discretionary Grants		-1.33
MOVE - PLACE/Ladywell (1000 Homes Programme)		-1.34

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Excalibur Phases 3	0.28	
Greenvale school	-2.45	
Fleet Vehicle Replacement 2019/20 & Future Programme	-1.58	
Glass Mill Soft Play	-0.27	
Riverside Youth Club Development Project	-1.20	
Brockley Rise Adult Learning Centre frontage works	-0.11	
Wearside Depot - Changing facility	-0.10	
Civic Suite - Refurbishment and Improvement Project	-0.60	
Lewisham Library - Repairs & Refurb.	-0.54	
Refurbishment of 43-45 Bromley Road	-0.03	
Amersham and Northover Residential Conversion	-0.85	
Developing 2 Year Old Childcare Provision	-0.17	
Education Catering Investment (UFSM)	0.02	
CYP - Schools CERA	-1.87	
2021 Schools Minor Works	-0.60	
2020 Schools Minor Works	-0.31	
2018 Schools Minor Works	-0.18	
Asset Management Programme	-2.63	
Leisure strategy- TheWavelengths & Bellingham Leisure centres	-0.60	
Catford Town Centre	-0.77	
Improvements to Calabash Centre	-0.05	
Asset Review - development and site appraisals	-0.05	
Asset Review - miscellaneous assets	-0.10	
Commercial Estate Investment	-0.15	
Travellers Site Relocation	-3.70	
Beckenham Place Park - Eastern Part	-1.50	
Cash Incentive Scheme	-0.11	
Broadway Theatre - Works	-3.30	
Thomas Lane Yard and the Catford Constitution Club'(CCC)	0.02	
Temporary Accommodation Conversions-Morton House	-0.90	
Catford Station Improvement	-0.32	
TFL Programme	1.07	
SMWP 2020	0.30	
PLACE Refurbishment	-0.55	
Temporary Accommodation- Manor Conversion	-0.91	
Creekside	-0.50	
Achilles Street - Development	-0.96	
Excalibur Phases 4	-0.28	
Excalibur Phases 5	-0.27	
		-17.62
Completed Projects		
Chiddingstone Improvement Works	-0.13	
Heathside & Lethbridge - Partnership Works (Phase 6)	-0.26	
9 - 19 Rushey Green (1000 Homes Prog.)	-0.25	
Acquisition of homes in inner LHA Area (Phoenix Acquisitions)	-0.27	
New Homes , Better Places - Greystead Estate and Fairlawn school	-0.01	
Acquisition - Hostels Programme - Ladywell Pop-Up Village	-0.01	

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Acquisition & conversion of 118 Canonbie Road and Hamilton Lodge.and 354 , Stanstead Rd	-0.57
Temporary Accomodation - Sydney Arms	-0.99
Roundings	0.19
	-2.30
Revised December Capital Programme Budget 21/22	179.80

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